

HOBART

CITY DEAL

ANNUAL PROGRESS REPORT

MARCH 2021



Australian Government



Tasmanian
Government



Clarence... a brighter place



GLENORCHY CITY
Where the magic happens



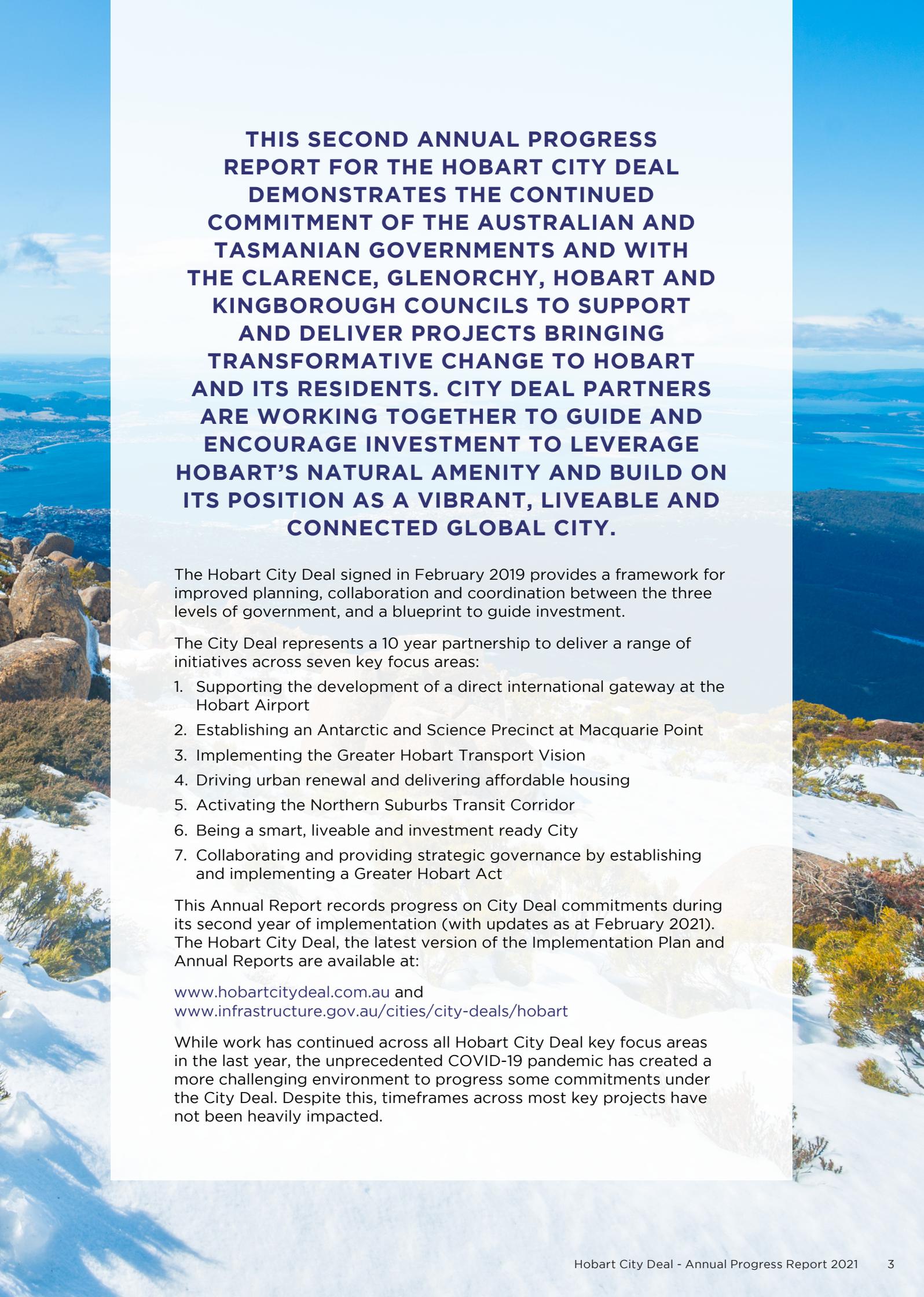
City of HOBART

Kingborough



ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the Traditional Owners of country in the Hobart region, and their ongoing connection to and spiritual and cultural relationship with their land and waters. We pay our respects to the current generation, as well as Elders past, present and emerging.



THIS SECOND ANNUAL PROGRESS REPORT FOR THE HOBART CITY DEAL DEMONSTRATES THE CONTINUED COMMITMENT OF THE AUSTRALIAN AND TASMANIAN GOVERNMENTS AND WITH THE CLARENCE, GLENORCHY, HOBART AND KINGBOROUGH COUNCILS TO SUPPORT AND DELIVER PROJECTS BRINGING TRANSFORMATIVE CHANGE TO HOBART AND ITS RESIDENTS. CITY DEAL PARTNERS ARE WORKING TOGETHER TO GUIDE AND ENCOURAGE INVESTMENT TO LEVERAGE HOBART'S NATURAL AMENITY AND BUILD ON ITS POSITION AS A VIBRANT, LIVEABLE AND CONNECTED GLOBAL CITY.

The Hobart City Deal signed in February 2019 provides a framework for improved planning, collaboration and coordination between the three levels of government, and a blueprint to guide investment.

The City Deal represents a 10 year partnership to deliver a range of initiatives across seven key focus areas:

1. Supporting the development of a direct international gateway at the Hobart Airport
2. Establishing an Antarctic and Science Precinct at Macquarie Point
3. Implementing the Greater Hobart Transport Vision
4. Driving urban renewal and delivering affordable housing
5. Activating the Northern Suburbs Transit Corridor
6. Being a smart, liveable and investment ready City
7. Collaborating and providing strategic governance by establishing and implementing a Greater Hobart Act

This Annual Report records progress on City Deal commitments during its second year of implementation (with updates as at February 2021). The Hobart City Deal, the latest version of the Implementation Plan and Annual Reports are available at:

www.hobartcitydeal.com.au and
www.infrastructure.gov.au/cities/city-deals/hobart

While work has continued across all Hobart City Deal key focus areas in the last year, the unprecedented COVID-19 pandemic has created a more challenging environment to progress some commitments under the City Deal. Despite this, timeframes across most key projects have not been heavily impacted.

Hobart Airport: Building a direct international gateway

Progress summary

Negotiations are well advanced to establish direct flights between Tasmania and New Zealand to commence in 2021. To support this, the Australian and Tasmanian Governments have been working with Hobart Airport to progress the establishment of border services and an Australian Federal Police presence.

Key achievements

Supporting the delivery of international flights from the Hobart Airport

- Hobart Airport, with the support of the Australian and Tasmanian Governments, has been negotiating to secure an international airline service.
- In November 2020, the Australian Government confirmed its commitment to deliver Australian Border Force, Australian Federal Police investigators and biosecurity officers to support the commencement of direct international flights from Hobart Airport.
- The Tasmanian Government has announced it will contribute \$10 million towards an estimated \$17.5 million investment to support upgrades at the Hobart Airport to facilitate Border Services.

Key next steps

- Direct international flights from New Zealand are anticipated to commence in 2021, with three flights a week in summer and two flights a week in winter.
- The new Border Services arrangement is expected to commence in time to support these flights and will be reviewed at the end of the first year of operations.

Reporting on Key Performance Indicators

Our measure of success:

Within the term of the City Deal direct international flights will improve accessibility to and from Hobart, providing access to new locations.

The Implementation Plan identifies the following indicators to monitor performance against this measure of success. It is noted that progress against these key performance indicators was impacted by the COVID-19 pandemic and border restrictions.

Increase flights to and from Antarctica

- 17 return flights from Hobart to Antarctica were conducted in 2020 and 18 flights in 2019.¹ It is noted flights in 2020 were impacted by border restrictions due to COVID-19.

Increase freight opportunities to transport goods to new markets

- 90.00 tonnes of international freight exports transited through the Hobart Airport in 2019-20. This compares with exports of 53.28 tonnes in 2018-19.²

Increase in international visitors

- International visitor numbers experienced a dramatic decrease during 2020, owing to international border restrictions. In the year to June 2020, Tasmania welcomed around 200,000 international visitors³ and around 300,000 in the year to June 2019.
- The proportion of international visitors to Tasmania arriving via Hobart Airport during 2020 was unavailable at the time of writing, but clearly overall numbers have been adversely affected by restrictions in international travel.

The proportion sat at around 71% in the year to March 2020, compared to around 69% in the year to December 2019.⁴ This key performance measure will be reported on in the 2022 Annual Progress Report.

Provide greater diversity of access

- This measure is contingent on the commencement of international flights from Hobart Airport and will be captured in future Annual Progress Reports.



Antarctic and Science Precinct

Progress summary

Antarctic and Science Precinct at Macquarie Point

The Australian and Tasmanian Governments completed the first phase of the business case for the Antarctic and Science Precinct during 2020. This work is being followed in early 2021 by a second detailed phase examining the identified precinct options in more detail. This represents important progress toward the creation of an Antarctic and Science Precinct with the objective of using the combined capacity of Hobart's existing world class expertise to attract to Macquarie Point national, international and private Antarctic and Southern Ocean institutions.

Enabling work for the site also continued, with the Macquarie Point Development Corporation completing physical remediation to 80% of the site. Investment and permanent development at Macquarie

Point also progressed, with the first parcel of land, The Escarpment, released to market for permanent development in mid-2020 as part of a multistage land release. Stage one of the new access road was completed, which will open up the site to allow for further permanent development to occur.

Antarctic sector engagement

Hobart's reputation as a key international gateway to Antarctica and the Southern Ocean continues to grow.

While the number of expeditioners coming through Hobart this year is smaller than usual because of COVID-19, the Tasmanian Government has supported the safe transit of expeditioners from the French and Italian Antarctic programs through Tasmania, from facilitation of government access procedures to provision of food hampers. All expeditioners have met the stringent arrival, quarantine and safety protocols that the Australian and Tasmanian Governments have put in place.

The local economy has continued to benefit through procurement of goods and services, including food and beverages, technical equipment and transport and logistics services, by the national Antarctic programs of France and Italy from Tasmanian businesses.

RSV *Nuyina*

During 2020, the Australian Antarctic Division and TasPorts reached an agreement around berthing arrangements for Australia's new icebreaker, RSV *Nuyina* at Macquarie Wharf. The ship will arrive in Hobart in mid-2021. The integration of the *Nuyina* into the Antarctic and Science Precinct will be further explored in the second phase of the business case for the Precinct.

Key achievements

Planning the Precinct

Business case

- KPMG completed the first phase of a business case, a Strategic Options Assessment to progress the creation of an Antarctic and Science Precinct at Macquarie Point.
- A Request for Quotation process is underway for the second phase of the business case to examine the precinct options in more detail.

Enabling the Precinct

Macquarie Point site

- The Macquarie Point Development Corporation has completed physical remediation to 80% of the site.
- The first parcel of land, *The Escarpment*, was released to market for permanent development in mid-2020 as part of a multistage land release.
- Access to the site was enhanced through the delivery of a new access road connecting Macquarie Point with the Tasman Highway.

Port-side infrastructure

- TasPorts and the Australian Antarctic Division have agreed suitable berthing arrangements to support the arrival of RSV *Nuyina* in 2021.

Antarctic infrastructure

- The first season of the capital renewal program is on track and planning for next season well underway, with the initial five year capital budget outlining the proposed works prepared.
- Master planning for Antarctic stations has commenced, with an initial masterplan completed for Davis Station.

Aviation facility

- Following the approval of the detailed business case for the Davis Aerodrome in 2019, planning for the new aviation facility is progressing, with environmental assessments underway and the procurement process for a potential delivery partner commenced.

Implementing and activating the Precinct

Engagement

- The Tasmanian Government has continued to support the ongoing growth of the Antarctic sector in Tasmania through support for international project offices, science organisations and international Antarctic events in Hobart. Two significant international Antarctic conferences in Hobart were cancelled as a result of COVID-19.
- Arrangements have been made to ensure a COVID-19 safe passage for Antarctic expeditioners through Tasmania in the 2020-21 season.
- In 2020, Hobart City Council supported Antarctica related arts and culture projects and films throughout Hobart.
- Hobart City Council hosted a Lord Mayoral Reception in September 2020 to commemorate the decommissioning of the Aurora Australis and rolled out Antarctic Gateway 'discover' and 'welcome' street banners promoting Hobart's relationship with Antarctica through the city, along with lighting key council assets as part of the 'Light the City Blue' campaign.

Cultural and arts facilities

- The Tasmanian Government partnered with the Hobart City Council to conduct a review of major cultural facilities in the broader Hobart region, which is expected to be completed in early 2021.

Key next steps

Planning the Precinct

- A second phase of the business case for the proposed Antarctic and Science Precinct at Macquarie Point will be undertaken to outline the preferred precinct option and inform government decision making. This is anticipated to be completed in 2021.
- Early precinct planning will progress in parallel to the business case development work.

Enabling the Precinct

- Work will continue to decommission the wastewater treatment plant.
- The RSV *Nuyina* will arrive and be berthed at Macquarie Wharf in 2021.
- Construction is anticipated to commence on a stairway linking the Macquarie Point site to the Cenotaph in 2021.

Antarctic infrastructure

- An implementation plan will be developed in 2021 to deliver the expanded capital works program.
- Major infrastructure projects to be undertaken at Antarctic stations by the Australian Antarctic Division in 2021-22 as part of the ongoing works program.
- A business case will be developed in 2021 to outline the proposed delivery of renewal works to aviation facilities in Antarctica.
- Master planning for Antarctic stations to continue.

Aviation facility

- The Australian Government's commitment of \$58.8 million in new funding will be used to support planning and environmental assessments for the Davis Aerodrome project. The

environmental assessment is due for public consultation in late 2021.

Implementing and activating the Precinct

Engagement

- Continue to support the COVID-19 safe passage for Antarctic expeditioners through Tasmania.
- Support the annual meeting of the Commission for the Conservation of Antarctic Marine Living Resources (CCAMLR) in 2021 as a face-to-face meeting in Hobart, subject to the continued impact of COVID-19.
- Support the 7th Meeting of the Parties to the Agreement on the Conservation of Albatrosses and Petrels (ACAP) in 2021 as a face-to-face meeting in Hobart, subject to the continued impact of COVID-19.
- Support the annual meeting of the Council of Managers of National Antarctic Programs (COMNAP), to be convened in Hobart in 2022.
- In 2021, the Hobart City Council will:
 - continue to work alongside Antarctic sector organisations and stakeholders through supporting relevant conferences, events and activities and continue as an active member of the Tasmanian Polar Network
 - continue to promote awareness of the Hobart-Antarctica connection and career options
 - deliver the annual 'Opening of the Antarctic Season Reception' subject to the continued impact of COVID-19.

Cultural and arts facilities

- Opportunities for public facing elements of the proposed Antarctic and Science Precinct, including ground floor activation and tourism, cultural and educational aspects, will be further explored in the second phase of the business case.
- The review of major cultural facilities is expected to be released in early 2021. The Tasmanian Government and Hobart City Council will use these findings to develop a shared long-term vision for the provision of cultural facilities in the region.

Research and global connections

- The Tasmanian Government will continue to provide funding and secretarial support will continue for the Tasmanian Polar Network, CCAMLR, ACAP, Integrated Marine Observing System (IMOS), Southern Ocean Observing System (SOOS) and the Centre for Antarctic, Remote and Maritime Medicine (CARMM).
- Support the establishment of the Australian Human Research Institute for Space and Extreme Environments (AHRISSE) in Hobart.

Reporting on Key Performance Indicators

Our measure of success:

Within the term of the City Deal the Antarctic and Science Precinct will have been established and Hobart's international gateway strengthened.

Hobart continues to grow its standing as an international hub of excellence and gateway to Antarctica, offering port, airport and associated infrastructure for travel to Antarctica, logistical support including specialised Antarctic services and world class Antarctic science and policy expertise.

Tasmania assisted the French Government in securing urgent repairs for their icebreaker *L'Astrolabe* in conjunction with the French Navy. The Australian Antarctic Division provided support with an icebreaker to deliver critical goods to the French station while its ship was in repair. This was followed by facilitation of the urgent transit of six Chinese Antarctic technical personnel to aid the recovery of the Chinese vessel *Xue Long*, which had run into technical problems in Antarctica.

The Tasmanian Government also facilitated the safe transit of over 100 international travellers from the Italian and French Antarctic programs. The group flew directly to Hobart Airport on a private charter plane and were quarantined for 14 days before boarding the *L'Astrolabe*. The Tasmanian Government also facilitated the quarantine

stay of 30 French personnel arriving in Hobart on a private aircraft. Arrangements are in place to continue to support safe passage for Antarctic expeditioners through Tasmania.

A number of Tasmanian-based companies have been awarded substantial contracts by the Australian Antarctic Division, including for the construction of sleds, traverse living units and a number of contracts as part of the Davis Aerodrome project, valued at a combined \$7.3 million.

In addition, the Implementation Plan identifies the following indicators to monitor performance against this measure of success. Progress against these key performance indicators was impacted by the COVID-19 pandemic and border restrictions.

- **The number of international Antarctic vessels that berth in Hobart.**
- **The number of international Antarctic gateway users and our engagement with international programs**

18 Antarctic vessels berthed in Hobart in 2020.⁵ This is an increase from 14 vessels in 2019.

Current Hobart gateway users include the Antarctic programs of France, China, United States, South Korea, Japan and Italy.

In 2020 Tasmania's gateway activities included:

- port calls by the French icebreaker *L'Astrolabe*
- port calls by Chinese icebreakers, including *Xue Long II*
- port call by a Japanese research vessel
- series of flights conducted by the Italian Antarctic program
- a total of around 75 passengers from several nations.

In 2020-21 Antarctic expeditioners generated around 4,200 nights spent in Hobart. It is noted that this figure and the above flight data was impacted by reduced travel due to border restrictions related to the COVID-19 pandemic.

Greater Hobart Transport Vision

Progress summary

Despite the restrictions arising from the need to mitigate the impact of COVID-19, a number of transport initiatives were progressed in 2020 to help reduce congestion, improve traffic flow and inform decision making in the Greater Hobart region.

Key achievements

Southern access

- The Tasmanian Government and Kingborough Council are continuing to implement the \$20.8 million Kingston Congestion Package:
 - Two park and ride facilities have been identified at Huntingfield and Firthside. A tender has been awarded for the first stage of works at Firthside, including construction of footpaths and shelters.
 - Public consultation on the new Kingborough park and ride facilities, including concept designs, and supporting bus services, was undertaken in November 2020, with a development application submitted for both facilities.
 - As part of this, the Kingborough Council will deliver \$7 million in complementary measures that align with the Hobart City Deal and Kingston Place Strategy, over the next three years. A grant deed has been signed and a dedicated program coordinator has been appointed to support the Council's delivery.
 - Kingborough Council engaged consultants GHD to undertake traffic modelling and determine optimum road upgrades within the Kingston CBD. This will inform the design of the surrounding road network as part of the development and delivery of the Council-led complementary measures.

Eastern access

- The South East Traffic Solution package of road works are progressing, with construction commencing on the Hobart Airport Interchange and Midway Point Intersection projects in late 2020.
- Complementing work already underway as part of the South East Traffic Solution, the Australian and Tasmanian Governments have committed a combined \$187 million to duplicate the Midway Point Causeway and the Sorell Causeway, delivering two lanes in each direction.
- The Australian and Tasmanian Governments have also committed a combined \$130 million to support the Tasman Bridge upgrade, which will involve strengthening works as well as pathway widening to support active transport connections and increasing traffic volumes, particularly freight transport.
- The Tasman Highway Corridor Study was completed, with the Corridor Plan publicly released in November 2020.
- A trial Derwent River ferry service is being progressed, with a pre-registration of interest released in August 2020 and a Request for Tender process running between November 2020 and January 2021.

Northern access

- An Early Contractor Involvement process for the new Bridgewater Bridge began in August 2020, with a Request for Proposal stage. Two tenderers were selected in December 2020 to enter the competitive design process through which a preferred solution will be determined.
- Public consultation on the reference design for the new bridge ran from October to November 2020. The final design is anticipated to evolve through the competitive design process.
- In December 2020 the Tasmanian Minister for Planning declared the



Bridgewater Bridge project a Major Project under the *Land Use Planning and Approvals Act 1993* providing it with a coordinated multi-permit assessments process.

Hobart Transit Centre

- Following the completion of a preliminary feasibility study that provided advice on the functional requirements for a bus transit centre in the Hobart CBD, additional analysis was undertaken on other alternative sites and to provide more details on design, construction and operation of options.

Smart traffic management

- Work continued to support the installation of Variable Message Signs at a number of locations around Greater Hobart as part of the On-Road Traveller Information System, with a Request for Tender process underway for the design and construction contract.
- A new Lane Use Management System on the Tasman Bridge is being progressed, under the Tasman Highway Intelligent Transport Solutions project, with the tender for the design and construction contract released.
- The Tasmanian Government and Hobart City Council are working together to develop a Network Operations Plan to guide the operation and development of the transport network in central Hobart by setting out how competing priorities between transport modes and surrounding land uses are to be managed.
- Standby Incident Response tow trucks continue to support the management of incidents (crashes and breakdowns) on the Tasman Bridge, Southern Outlet

and Brooker Highway during AM and PM peaks, reducing the duration of associated traffic delays. Additional funding has been committed to support ongoing incident management activities over the next 10 years.

Infrastructure to shift journeys to active transport

- Clarence City Council has completed the construction of upgrades to the Rosny Hill Road pathway, which will improve off-road cycle and pedestrian connectivity along Rosny Hill Road to Rosny CBD area.
- Glenorchy City Council is progressing its Glenorchy CBD Revitalisation Project, making the area more usable for pedestrians by minimising the impact of vehicles and providing street art, feature lighting and wide pavements. Construction on the final stage of the project commenced in 2020.
- The Coffee Creek Track pathway extension has been completed by Kingborough Council, improving cyclist and pedestrian connection to the path to Kingston and to the underpass to Huntingfield.
- The Hobart City Council has continued to progress upgrades to improve pedestrian access including through its Salamanca Place Precinct Upgrade.

Enhance user experiences on, and encourage the uptake of, public transport

- Concept designs have been developed to support the prioritisation of bus movements on the Main Road to Elizabeth Street corridor between Glenorchy and the Hobart CBD, including through the use of traffic signals.

- The Tasmanian Government has worked with Metro Tasmania to finalise performance specifications for a future ticketing platform capable of being extended across Tasmania. As the first stage of its procurement process, Metro released a call for Expressions of Interest, which closed October 2020.
- In parallel some private operators have introduced a simpler standardised ticketing platform that allows use of smart cards on individual services (but not across services) as a means of improving convenience and reliability for passengers pending future statewide developments.

Key next steps

Southern access

- Construction of the Huntingfield park and ride facility and the second stage of works at Firthside, including works to progress the parking facility, are anticipated to commence in early 2021.
- A trial of additional bus services to complement the park and ride facilities and improve provision of bus services in the Kingborough area will commence in mid-2021.
- Concept designs for the Southern Outlet transit lane and supporting infrastructure for bus priority measures on Macquarie and Davey streets will be released for public display in 2021, with construction anticipated to commence in 2022.
- Concept designs for the proposed main street upgrades of the Channel Highway within Kingston CBD to be developed in 2021.
- Construction of a road link within Kingston Park (Goshawk Way) including a new roundabout on Huon Highway and the replacement of John Street roundabout is targeted for completion in 2021.

Eastern access

- Construction of the Sorell Southern Bypass is anticipated to commence in 2021 and construction of the Hobart Airport Interchange is targeted for

completion in 2023, both captured under the South East Traffic Solution.

- A trial Derwent River ferry service is expected to commence in 2021.
- A consultant will be engaged to progress the design for the Tasman Bridge upgrade in 2021.

Northern access

- Planning and design work to deliver the new Bridgewater Bridge will continue throughout 2021, with the preferred solution to be determined through an Early Contractor Involvement process.
- Detailed final design, extensive planning and pre-construction activities to be undertaken ahead of construction.

Hobart Transit Centre

- Completion of design development work and indicative costings for transit centre options to be progressed in 2021.

Smart traffic management

- The development of the Network Operations Plan for central Hobart is anticipated to be complete in 2021.
- The On-Road Traveller Information System will be delivered in 2021.
- Construction of the new Lane Use Management System on the Tasman Bridge to commence in 2021 and be operational in 2022.

Infrastructure to shift journeys to active transport

- The following active transport infrastructure initiatives are planned for 2021:
 - A grant program to support the creation or extension of bicycle routes that connect activity areas.
 - A foreshore pathway upgrade along Ford Parade.
 - A foreshore pathway upgrade along Montagu Bay to Rosny Point, with construction likely to continue into 2022.
 - Completion of the Glenorchy CBD Revitalisation Project.

- Extension of the existing Intercity Cycleway to MONA via a shared path.
- Conclusion of the trial of traffic and parking arrangements for Campbell Street between Liverpool and Collins streets.
- A trial of bicycle lanes along sections of Argyle, Campbell, Liverpool and Bathurst streets.
- The design of upgrades to connect the Intercity Cycleway from McVilly Drive through to the boundary of Macquarie Point.
- The final stage of works as part of the Salamanca Place Precinct Upgrade.
- Preparation of a Kingborough Bike Plan to identify and implement infrastructure projects and encourage increased use of active transport.
- Pedestrian linkages to Kingston Park.
- Continued investment in cycleways and in linkages and access for cyclists and pedestrians.

Enhance user experiences on, and encourage the uptake of, public transport

- Consultation on proposed bus prioritisation measures on the Main Road to Elizabeth Street corridor to be undertaken in 2021.
- Clarence City Council will undertake improvements to the Rosny Bus Mall, planned as part of the Bligh Street Streetscape Project and is upgrading bus stops to improve accessibility and compliance.

Reporting on Key Performance Indicators

Our measure of success:

Within the term of the City Deal congestion will be reduced through targeted capital investment and smart technology solutions, and the percentage of journeys to work that are made by car will be reduced.

The Implementation Plan identifies the following indicators to monitor performance against this measure of success. As these

are measured using Census data, interim updates on progress are being explored between Census reporting.

- **Reduce the number of single occupant drivers on the regular commute to work⁶**

Starting base: 62.5% across the four council areas

Target: Reduce to 50%

This aspirational target has been set to demonstrate the significant mode shift that is being strived for. A reduction of 10% represents the reduction that currently occurs during school holidays.

The Tasmanian Government is exploring options to monitor single car occupancy travel into the city during peak hours in between Census reporting years.

- **Increase the percentage of people using public transport on their regular commute to work⁶**

Starting base: 6.4% across the four council areas

Target: Increase to 10%

The target will be tracked with reference to cities of a similar size, such as Geelong (6.3%) and larger cities with higher public transport use such as Perth (10.2%) and Melbourne (15.5%).

Metro Tasmania is the largest public transport service provider in the Greater Hobart region contracted by the Department of State Growth. According to Metro peak-patronage data, there was a 9% increase in adult public transport usage to and from the Hobart CBD in peak periods in the 2019 calendar year compared to 2018. Adult public transport usage showed continued strong growth in the first two months of 2020. However, patronage began to decline in March and the integrity of passenger usage data was impacted further as a result of free travel being allowed due to the COVID-19 pandemic. Data currently held indicates that for the 2020 calendar year, adult patronage was 30% below 2019 figures.

Affordable housing and urban renewal

Progress summary

City Deal Partners progressed initiatives during 2020 to encourage urban renewal and support the delivery of a range of affordable housing options suitable for different household types, in locations close to where people work and services are delivered.

This includes projects that will see over 200 affordable and social housing dwellings delivered in the Greater Hobart region by the end of 2021.

The Greater Hobart Councils are all undertaking precinct planning activities to help guide future land use and infrastructure investment in their major activity centres.

Key achievements

Delivering housing

Social housing partnerships

- The Australian Government has partnered with community housing providers to deliver at least 100 new social housing dwellings in the Greater Hobart region, with 48 properties already tenanted. These projects are estimated to create around 75 jobs during construction.⁷

Identify land for redevelopment

- Planning is progressing for the redevelopment of a government-owned site to provide for a mixed use build providing residential accommodation, with an architect appointed to design the site.
- In 2020 Hobart City Council facilitated the transfer of residential land in New Town to Communities Tasmania for social housing. Kingborough and Glenorchy councils have identified sites available for social housing redevelopment.

Affordable Housing Strategy

- Under the Affordable Housing Strategy, 1 604 new lots and homes have been supplied to date across Tasmania, with 555 of these in the four central council areas (as at 31 December 2020).
- Following the introduction of new planning controls for temporary housing, new purpose-built shipping container units have been installed at Bethlehem House and Hobart Women's Shelter to provide accommodation facilities to expand the capacity of the sites. The 28 units were completed in partnership with national shipping container provider Royal Wolf. The containers were repurposed to deliver comfortable and functional micro-homes, each featuring a kitchenette, living area, toilet, bathroom and bedroom.
- The Waratah Hotel site has been converted into supported accommodation facilities, consisting of 24 ensuite units with communal areas and administration and support services. The site was handed over in December 2020 to Bethlehem House to manage as supported accommodation for medium to long term residents.

Precinct planning

Central Hobart Precincts Plan

- An online survey and idea mapping tool has been open to the public since March 2020.

Clarence City Heart Project

- An urban planning project commenced in 2020, which aims to bring the Bellerive, Rosny and Kangaroo Bay areas together to develop the Clarence city centre into a thriving and vibrant place to live, work and visit.



Greater Glenorchy Plan

- The Greater Glenorchy Plan, endorsed by Glenorchy City Council in February 2021, has been developed to set out a vision for the key activity centres of Glenorchy, Moonah and Claremont in 2040.
- Consultation with business and the community, including through the Behind the Curtain campaign, was undertaken in mid-2020.

Kingston Place Strategy

- PlaceScore was engaged by Kingborough Council to develop a place strategy for central Kingston, with the Kingston Place Strategy 2020-2050 endorsed by Council in May 2020.
- The Strategy identifies investment priorities including transforming Channel Highway into Kingston town centre's main street; developing Kingston town centre's civic spine; creating new laneway experiences; and improving the walking links to public transport nodes.

Precinct Planning Guidelines

- Draft Precinct Planning Guidelines have been developed by the Tasmanian Government, in consultation with the Hobart City Council, to guide precinct planning in Tasmania.

Regulatory and planning initiatives

- A draft of the development standards for medium density residential development has been prepared and early consultation has been undertaken with key stakeholders, with further consultation to occur in early 2021 prior to commencing the formal process to include them as part of the State Planning Provisions.

Key next steps

Delivering housing

Social housing partnerships

- Community housing providers are progressing with acquiring land, obtaining development approvals and building dwellings.
- Construction of the remaining social housing dwellings is anticipated to be completed, with all tenants in place, in 2022.

Identify land for redevelopment

- Construction is anticipated to commence in 2021 to redevelop a pilot government-owned site, with a focus on affordable housing and ground level activation providing creative spaces.
- Greater Hobart Councils will continue to identify sites for potential social housing development within their respective municipal areas.

Affordable Housing Strategy

- Increase new social housing, homelessness and supported accommodation supply in the Greater Hobart area by around 95 in 2021. This includes an estimated 40 units in Glenorchy, 30 in Clarence and 25 in Hobart.
- Completion of the Wirksworth aged care facility at Bellerive is expected in 2021-22.
- The outcomes from the Expression of Interest process to allocate \$100 million in funds for new social housing will be announced in early 2021. Over 300 new social housing units are planned for Greater Hobart under that process.

Precinct planning

Central Hobart Precincts Plan

- The economic projections underpinning the analysis of the Plan will be reviewed in early 2021 to reflect the changed economic, demographic and employment circumstances since January 2020.
- Following this review, the potential economic impacts of zoning changes to underutilised sites will be assessed in 2021.

Clarence City Heart Project

- As part of this project, an interim plan for the Rosny Golf Course land will be developed.
- Additionally, one or more concept plans for the Rosny Park CBD, Kangaroo Bay and Bellerive Village areas, including the Rosny Golf Course and Charles Hand Park land will be developed. These concepts will utilise the Rosny Park Urban Design Framework.

Greater Glenorchy Plan

- Progress the implementation of the Greater Glenorchy Plan in 2021.
- Progress development of a multifunctional civic heart for the Glenorchy CBD through the \$2.5 million CityScape project. The first stage of this project will improve accessibility of Council chambers, as well as activating businesses in the CBD and encouraging outdoor dining, markets etc.

Kingston Place Strategy

- The first stage of implementation is being progressed through the Kingston Congestion Package, with concept designs for the proposed main street upgrades to be developed in 2021.

Precinct Planning Guidelines

- The final Precinct Planning Guidelines will be informed by experience and feedback through the completion of the Central Hobart Precincts Plan work, which has been delayed due to impacts of the COVID-19 pandemic. The draft Guidelines will be made available on the Planning Reform website pending future review in the light of the Central Hobart Precincts Plan.

Regulatory and planning initiatives

- The guide for homeowners to create ancillary dwellings within the existing planning framework in Tasmania - *Adding Extra Living Quarters to Your Home* - will be available from local council offices in 2021.
- The development standards for medium density residential development and infill housing options will commence the formal process to be included in the State Planning Provisions in 2021. This

will include assessment by the Tasmanian Planning Commission.

Reporting on Key Performance Indicators

Our measure of success:

Within the term of the City Deal Hobart will have a more diverse, affordable and inclusive housing mix to provide choices to meet our changing lifestyle and population needs.

The Implementation Plan identifies the following indicators to monitor performance against this measure of success:

- Support urban renewal through compact, liveable and sustainable precincts.⁸
Housing per hectare* will be monitored to reflect the emergence of compact, liveable and sustainable precincts close to where people work, study and engage with the community.
Revised data indicates that as at June 2020, there were 9.25 houses per hectare in urban Hobart. This is an increase from 8.53 houses per hectare in 2018, based on an older dataset.
- Improve housing affordability.⁹
Housing affordability will be measured through “housing stress” – the proportion

of households in the lowest 40% of incomes who are paying more than 30% of their usual gross weekly income on housing costs.

As this is measured using Census data, interim updates on progress are being explored between Census reporting.

Starting base: (2016 Census)

Clarence – 19.3%

Glenorchy – 27.3%

Hobart – 22.8%

Kingborough – 19.8%

Greater Hobart area – 22.5%

According to the Survey of Income and Housing Costs*, in 2017-18 the proportion of lower income renters paying more than 30% of income on housing costs in the Greater Hobart area was 24.7%. This survey is conducted every two years, and updated data will be included in the 2022 Annual Progress Report.

*It is noted that the above estimate has a high margin of error and should be used with caution.



Activating the Northern Suburbs Transit Corridor

Progress summary

An independent assessment of corridor transport options was completed and released in 2020, a critical first step to activating the Northern Suburbs Transit Corridor.

The assessment considered three options – light rail, bus rapid transit and trackless tram – and assessed these against three criteria – city-shaping, transport service and deliverability/affordability. Two of these modes, bus rapid transit and light rail, were recommended for further examination.

Key achievements

- Pricewaterhouse Coopers was contracted to complete an independent assessment of corridor transport options, which was publicly released in 2020.
- Opportunities for a value capture framework are being explored to support potential future funding opportunities for the transport solution and supporting infrastructure.
- Glenorchy City Council is undertaking precinct planning for the activity centres of Moonah, Glenorchy and Claremont.

Key next steps

Transport solution

- Continue efforts to determine the most effective transport solution and progress preparatory work to support activation of the corridor.
- Progress the development of a submission for consideration by governments.

Northern Suburbs Transit Corridor Growth Strategy

- Engage a consultant in 2021 to progress an agreed vision for the area surrounding

the transit corridor as part of the Northern Suburbs Transit Corridor Growth Strategy.

Northern Suburbs Transit Corridor Precinct Plan

- Further precinct planning to be progressed informed by the work being undertaken by Glenorchy City Council and the Growth Strategy.

Opportunities for value capture

- Continue to refine the initial work undertake to explore opportunities for a value capture framework to support potential future funding opportunities for the transport solution and supporting infrastructure in the corridor.

Reporting on Key Performance Indicators

Our measure of success:

Within the term of the City Deal a transport solution will be delivered on the Northern Suburbs Transit Corridor to service, and be supported by, urban renewal.

The Implementation Plan identifies the following indicators to monitor performance against this measure of success:

- Infrastructure milestones
Informed by the work to identify the transport solution, a schedule of infrastructure milestones will be established and reported against to monitor progress towards the full activation of the transit corridor.
- Increase in supply of affordable housing
Informed by the Northern Suburbs Growth Strategy, specific measures and milestones will be identified to deliver the intended amenity and mixed uses in the precinct.

Smart, liveable and investment ready city

Progress summary

Through the Hobart City Deal, partners are working together to leverage Hobart's natural amenity and build on its position as vibrant, liveable and connected global city.

In 2020 the University of Tasmania has continued to plan for the relocation of its southern campus into Hobart's CBD.

In addition, the Smart Cities Working Group representing the three levels of government, commenced work on three priority projects, which will drive collaboration and support the digital transformation of Greater Hobart. These include a prospectus outlining the business case for a Greater Hobart Digital Twin; a proof of concept for digital bus shelters to support modal shift to public transport at anchor sites across Greater Hobart; and a Greater Hobart Smart Precincts Strategy.

Key achievements

Supporting the relocation of the southern campus

- The University of Tasmania, Tasmanian Government and Hobart City Council have continued to work together to align planning and investment, discuss transit needs and enable urban design, to support the transition of the University's southern campus into the CBD.

Supporting investment

- The Tasmanian Government has purchased the Derwent Entertainment Centre and adjoining land from the Glenorchy City Council to support the development of the site, and agreements have been finalised with the LK Group regarding the redevelopment and future operation of the facility.

- The Tasmanian Government has committed \$83.5 million to redevelop the Derwent Entertainment Centre, including \$20 million for a four-court community multisport facility.
- Tasmania was granted an NBL licence for the 2021-22 season, with the Tasmania JackJumpers team to be based at the redeveloped Derwent Entertainment Centre.
- The Clarence City Council is developing a Master Plan for the Bayview College Sporting Precinct. A draft Master Plan has been developed and targeted key stakeholder consultation undertaken.
- The Kingborough Council is progressing a range of infrastructure improvements to support the Kingston Park Redevelopment, with the construction of main road links into Kingston Park complete enabling access to the Kingborough Community Hub and the Community Health Centre.

Investment in retail precincts

- Elizabeth Street – The Elizabeth Street Retail Precinct upgrade is progressing, with the draft streetscape concept design for Elizabeth Street (Midtown) endorsed by Hobart City Council in December 2020. Procurement is underway to install trial dining decks, supporting hospitality businesses to extend their trading space with social distancing, using grant funding from the Tasmanian Government's 'Ready for Business' program.
- North Hobart – Hobart City Council engaged Village Well and MRCagney to develop an integrated Place Vision and an Access and Parking Plan to guide improvements to public amenity in the North Hobart retail and restaurant strip along Elizabeth Street, with the report publicly released in July 2020.

Supporting Hobart to be a smart city

- The Tasmanian Government continued to provide funding to support to Enterprize Tasmania to support local start ups with innovation hubs in Hobart and Launceston. The hubs provide collaborative workspaces, offices, support and formal support programs.
- The Australian Government provided funding through the Building Better Regions Fund to support upgrades to the Hobart Innovation Hub, with all planned major work completed in 2020.
- The Australian Government-funded Entrepreneurship Facilitator started delivering services in January 2019. Between 1 January 2020 and 30 September 2020, the Facilitator supported approximately 374 people interested in starting or running a business. During this period, the Facilitator also delivered networking events, including 15 workshops, and 212 individual mentoring sessions.
- Due to COVID-19, the Entrepreneurship Facilitator delivered Entrepreneurship Facilitator Services online from March 2020. Face-to-face service delivery recommenced in December 2020.

Key next steps

Supporting the relocation of the southern campus

- Continue to engage with the University of Tasmania to collaboratively plan and prepare for the relocation of the southern campus in to the CBD.

Supporting investment

- The redevelopment of the Derwent Entertainment Centre will continue, with works expected to be completed in time for the 2021-22 NBL season.
- Community consultation will be undertaken on the Bayview College Sporting Precinct draft Master Plan in 2021.
- The Kingborough Council is progressing the development of a new playground as part of the Kingston Park Redevelopment, with construction anticipated to be complete in early 2021.

- Construction of the first stage of residential development within Kingston Park is anticipated to commence in 2021.

Enhancing liveability and economic opportunities

- A local jobs hub will be set up in Glenorchy in 2021 to support local people into work.
- Construction of two new play spaces in Glenorchy at Montrose Foreshore Park and Goblins Reserve to commence in 2021.
- Construction to commence in 2021 on the major redevelopment of the football facility at North Chigwell Reserve as well as upgrades to the KGV football facility, as part of the North Suburbs Football Redevelopment.
- Construction of upgrades to a number of recreational sporting facilities in Glenorchy to commence in 2021, including a new state level BMX facility at Tolosa Park; a new regional skatepark at Montrose Foreshore Park; and a new amenities building for football, rugby union and cricket at the Glenorchy Recreation Reserve to commence in 2021.

Investment in retail precincts

- Elizabeth Street – The trial dining decks on Elizabeth Street will be in place until the end of 2021, delivering public realm and business environment benefits to the precinct.
- North Hobart – Community consultation will be undertaken in early 2021.

Supporting Hobart to be a smart city

- Through the Hobart City Council's Connected Hobart Action Plan, innovation and collaboration spaces will be established in 2021 to test new technologies and support access to real-time and near-real-time data.
- Completion of the prospectus and the Greater Hobart Smart Precincts Strategy, being progressed by the Smart Cities Working Group is expected in early 2021. Informed by the prospectus, the Smart Cities Working Group will then develop a business case outlining opportunities of jointly operating within a digital reality model of the Greater Hobart area.



- Continue to foster connections with the Australian Government’s Entrepreneurship Facilitator to mid-2022.
- Enterprize Tasmania will continue to be supported by the Tasmanian Government in 2021.

Reporting on Key Performance Indicators

Our measure of success:

Within the term of the City Deal opportunities to enhance liveability and pursue investment, innovation and STEM in Hobart will be enhanced through improved pathways, partnerships and facilities.

The Implementation Plan identifies the following indicators to monitor performance against this measure of success:

- Business count¹⁰
As at June 2020, there were 16 065 total businesses across the four council areas. This is an increase from 15 082 in June 2019
- Increase in percentage of people using active transport on their regular commute to work¹¹
Starting base: 8.6% across the four council areas
Target: Increase to 12%
As this is measured using Census data, data for interim updates on progress is being explored.
- Dwellings with access to public open space (within 400 metres)¹²
Revised data indicates that at June 2020, around 98.3% of properties across the

four council areas were located within 400 metres of public open space. This compares to 97.8% in January 2020, based on an older dataset.

- Cultural and sporting facilities
The following facilities were established, substantially redeveloped or refurbished in 2020.

Clarence

- Risdon Vale Oval – development of new change room facilities, a meeting room, kiosk space and public toilets as well as irrigation and drainage improvements
- Clarence Mountain Bike Park – development of public toilet facilities

Glenorchy

- Claremont Football Club – upgrade and refurbishment of change rooms
- Glenorchy Tennis Club – installation of base-hinge poles and LED lights

Hobart

- Doone Kennedy Hobart Aquatic Centre – upgrades to a range of facilities including a new children’s water play activity zone
- South Hobart Community Centre – redevelopment of existing facility to provide for a multi-purpose community space

Kingborough

- Taroon Football Club – upgrades to change room, clubroom and spectator facilities
- Kingston Park Playground – new regional children’s playground facilities.

Strategic collaboration and governance

Progress summary

Hobart City Deal

The first Annual Progress Report was released in 2020, outlining the progress on City Deal commitments during its first year of implementation.

The Implementation Plan will be updated to consider and add new actions to progress emerging phases of work and updates to the delivery of agreed City Deal commitments, providing a rolling three year action plan.

Greater Hobart Act

Following the establishment of the *Greater Hobart Act 2019*, the four councils and the Tasmanian Government have developed the first shared Work Program, with agreed priority areas being to:

- develop an overarching shared Vision for the Greater Hobart area
- progress an update of the Southern Tasmania Regional Land Use Strategy (MetroPlan)
- support the implementation of the Hobart City Deal
- support a collaborative approach to waste management
- support the delivery of Work Program actions with a consistent delivery model

The shared Vision will provide the aspiration for the urban area of Greater Hobart to 2050. This has been developed collaboratively by the two levels of government and is anticipated to be released for public consultation in early 2021.

Key achievements

Hobart City Deal

- The first Hobart City Deal Annual Progress Report was delivered in August 2020.

Greater Hobart Act

- The first shared Work Program, outlining priority areas and supporting actions, has been developed.
- The four Greater Hobart Councils and Tasmanian Government are working together to develop a MetroPlan for urban Hobart, which will be used to seek an urban focussed update of the Southern Tasmania Regional Land Use Strategy.
- A suite of papers have been drafted to provide a range of supporting information on certain aspects of the Greater Hobart area including demographic, economic, social, travel and infrastructure.
- A dynamic mapping portal has been developed as a digital spatial tool to capture key infrastructure and land use information, which will support settlement and economic strategy development and planning.

Key next steps

Hobart City Deal

- The rolling three year Implementation Plan will be updated in early 2021 to reflect progress made in projects and future actions.
- Continue to support and maintain governance structures to strategically oversee the implementation of the Hobart City Deal and the deliverables identified in the Implementation Plan.

- Release the 2022 Annual Progress Report and updated Implementation Plan in early 2022.
- A review of the Hobart City Deal will be undertaken at the end of 2021 and released in early 2022.

Greater Hobart Act

- The Work Program will be released in early 2021.
- The draft Vision for Greater Hobart will be released for public consultation in early 2021.
- Development of the MetroPlan will continue to be progressed, with a targeted 2022 delivery date. The MetroPlan will be developed to deliver on the shared Vision and inform an urban-focussed update to the Southern Tasmania Regional Land Use Strategy. There are four proposed key elements:
 - Settlement Strategy
 - Services and Physical Infrastructure Strategy
 - Economic Development Strategy
 - Implementation Plan.

Reporting on Key Performance Indicators

Our measure of success:

Within the term of the City Deal the Greater Hobart Act will be established and City Deal Partners will be actively implementing an agreed, strategic work program.

The effectiveness of the Hobart City Deal and the Greater Hobart Act in delivering outcomes will be monitored. The Implementation Plan identifies the following indicators to monitor performance against this measure of success:

- Three-yearly review of the Greater Hobart Act Work Program and the Hobart City Deal Implementation Plan
This work continues with the Hobart City Implementation Plan to be updated to reflect progress made in projects and future actions. It is being actively implemented and will be updated as

needed on an annual basis. This will be followed by a review of the City Deal at the end of 2021.

The first Greater Hobart Act Work Program has been developed, with a target release date of early 2021.

These structures are overseen by senior officials and supported by secretariat and executive services that are common across both. This approach supports integration, consistency and avoids duplication in effort.

- Annual performance review of senior officials group

The Hobart City Deal Implementation Board undertook its second annual performance review in February 2021. This indicated that there is a common commitment to progress the intent and initiatives under the Hobart City Deal, meetings are well attended with sound engagement, and that there may be potential to find efficiencies in the operation of the governance structures supporting the Implementation Board.

End notes

1. Australian Antarctic Division, Department of Agriculture, Water and the Environment
2. Bureau of Infrastructure, Transport and Regional Economics, Department of Infrastructure, Transport, Regional Development and Communications
3. International Visitor Survey, Tourism Research Australia
4. Tasmanian Visitor Survey, Tourism Tasmania
5. TasPorts
6. Australian Bureau of Statistics, 2016 Census
7. Based on social housing provider estimates over the years 2020 and 2021
8. Housing per hectare in urban areas includes general residential, inner residential and low density residential zones
9. Australian Bureau of Statistics, 2016 Census. Housing affordability will be measured through 'housing stress' as defined by the National Centre for Social and Economic Modelling (NATSEM). This is households in the lowest 40% of incomes who are paying more than 30% of their usual gross weekly income on housing costs. *This data is indicative of rental affordability.

10. Australian Bureau of Statistics as at June 2020
11. Australian Bureau of Statistics, 2016 Census
12. Calculated using housing within the urban zones of general residential, inner residential and low density residential, and includes the proximity of these properties to publicly owned (state or local government) properties zoned open space, recreation and environmental management zones. These open spaces include public bushland like Knocklofty and Mt Wellington as well as Derwent River foreshore areas that can be accessed by the public.

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