

# HOBART

CITY DEAL

## IMPLEMENTATION PLAN UPDATE

APRIL 2022



Australian Government



Tasmanian  
Government



City of Clarence



GLENORCHY  
CITY COUNCIL

Kingborough



City of HOBART

# Contents

<b>Implementing the Hobart City Deal</b>	<b>1</b>
<b>Hobart Airport: Building a direct international gateway</b>	<b>4</b>
<b>Gateway to the Antarctic and Southern Ocean</b>	<b>6</b>
<b>Greater Hobart Transport Vision</b>	<b>10</b>
<b>Affordable housing and urban renewal</b>	<b>17</b>
<b>Activating the Northern Suburbs Transit Corridor</b>	<b>20</b>
<b>Smart, liveable and investment ready City</b>	<b>27</b>
<b>Strategic collaboration and governance</b>	<b>27</b>



## Acknowledgement of Country

We acknowledge the Traditional Owners of country in the Hobart region, and their ongoing connection to and spiritual and cultural relationship with their land and waters. We pay our respects to the current generation, as well as Elders past and present.

# Implementing the Hobart City Deal

The Hobart City Deal is a 10-year partnership between the Australian and Tasmanian Governments and the Clarence, Glenorchy, Hobart and Kingborough councils. It provides a framework to guide and encourage further investment in the city by embracing opportunities for growth and addressing key strategic and infrastructure challenges.

## Three year Implementation Plan

This Implementation Plan provides a rolling three-year action plan, updated annually, to support the delivery of the commitments identified in the Hobart City Deal.

The Implementation Plan will be updated through the Annual Progress Reporting process to consider and add new actions to progress emerging phases of work and capture funding to support the delivery of agreed City Deal commitments. These new commitments represent the dynamic way in which City Deals allow all three levels of government to work collaboratively and proactively across the term of the Deal to identify and fund projects and measures that align with the vision of the Hobart City Deal.

An Annual Progress Report will be published in parallel to report on activities undertaken over the past year. A three-year review of the Hobart City Deal will be undertaken in 2022.

<b>Hobart City Deal</b> Framework: vision and commitments 10 year partnership										
Annual report on progress, including review of the Implementation Plan Review of implementation of Hobart City Deal after year 3 (2021)										
				<b>Implementation Plan</b> Rolling 3 year plan Updated annually						
Year	1	2	3	4	5	6	7	8	9	10
	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028

The Hobart City Deal, the latest version of the Implementation Plan and Annual Reports are available at [www.infrastructure.gov.au/cities/city-deals/hobart](http://www.infrastructure.gov.au/cities/city-deals/hobart) and at [www.hobartcitydeal.com.au](http://www.hobartcitydeal.com.au)

## Our key focus areas

This Implementation Plan provides actions against the key focus areas that were outlined in the original Hobart City Deal. These are:

1. **Supporting the development of a direct international gateway at the Hobart Airport**
2. **Gateway to the Antarctic and Southern Ocean**
3. **Implementing the Greater Hobart Transport Vision**
4. **Driving urban renewal and delivering affordable housing**
5. **Activating the Northern Suburbs Transit Corridor**
6. **Being a smart, liveable and investment ready City**
7. **Collaborating and providing strategic governance by establishing and implementing a Greater Hobart Act**

## Measuring our success

**Our shared vision is to leverage Hobart's natural amenity and build on its position as a vibrant, liveable and connected global city.**

Over the term of the City Deal, the following measures of success have been identified:

- congestion will have been reduced through targeted capital investment and smart technology solutions, and the percentage of journeys to work that are made by car will be reduced
- Hobart will have a more diverse, affordable and inclusive housing mix to provide choices to meet our changing lifestyle and population needs
- the Antarctic and Science Precinct will have been established and Hobart's international gateway strengthened
- the Greater Hobart Act will be established and relevant City Deal Partners will

be actively implementing an agreed, strategic work program

- opportunities to enhance liveability and pursue investment, innovation and Science, Technology, Engineering and Mathematics (STEM) in Hobart will be enhanced through improved pathways, partnerships and facilities
- all four councils will have benefitted from coordinated strategic decision making and investment

Each of the seven key focus areas are supported by actions and Key Performance Indicators to measure success and track Hobart's growth as a vibrant, liveable and connected global city. These indicators include:

### Accessible city



- Increase the use of public and active transport
- Create urban renewal through compact, liveable and sustainable precincts
- Improve housing affordability



### Vibrant and liveable city

- Grow the entry rate of new businesses
- Support access to sporting and cultural facilities
- Increase the number of dwellings with access to green space



### Globally connected city

- Increase the variety of destinations and number of international flights available, and grow international visitor numbers
- Increase freight opportunities to transport Tasmanian goods to new markets
- Monitor progress in Hobart being a location of choice as a gateway to the Antarctic and Southern Ocean

## Continuing implementation – key enablers

In addition to the actions identified in this Plan to be progressed, the City Deal Partners are committed to the following key enablers to deliver the Hobart City Deal vision across the full term of the partnership.

City Deal Partners will:

- review and update as appropriate the contributions partners can make through budget contributions, resourcing, by leading changes and supporting implementation through complementary and aligned policies, plans and strategies
- invest to drive an uplift in public transport services, including capacity building in services and the providers of those services, and in infrastructure that encourages and enables public and active transport
- take action to implement the next steps after feasibility studies and investigations are undertaken
- maintain a forward outlook to enable the delivery of the vision, commitments and measures of success identified in the Hobart City Deal
- monitor and review Key Performance Indicators and targets
- proactively identify opportunities to support the delivery of the City Deal, including considering alternate financing opportunities, and to further the key focus areas.

This will be supported by reporting and a three-year review of the Hobart City Deal to be undertaken in 2022.

## Working in partnership

This Implementation Plan has been developed by the City Deal Partners.

We will continue to engage with our partners, stakeholders and community to support the delivery of the Implementation Plan for the Hobart City Deal.

## Overseeing implementation

A Joint Ministerial Committee oversees progress in delivering this Implementation Plan as part of the Hobart City Deal. The Committee brings together the Australian Government Minister for Communications, Urban Infrastructure, Cities and the Arts, the Tasmanian Government Minister for State Development, Construction and Housing, the Lord Mayor of Hobart and the Mayors of the Clarence, Glenorchy and Kingborough councils.

This Committee is supported by an Implementation Board that shapes the development of this plan and monitors the implementation and reporting of commitments under the Hobart City Deal. The Board comprises senior officials from all three levels of government. These are:

- Australian Government:
  - Assistant Secretary, Cities Division, Department of Infrastructure, Transport, Regional Development and Communications (Co-Chair)
- Tasmanian Government:
  - Secretary, Department of State Growth (Co-Chair)
  - Secretary, Department of Premier and Cabinet
- CEO, Infrastructure Tasmania
- Local Government:
  - General Manager, Clarence City Council
  - General Manager, Glenorchy City Council
  - Chief Executive Officer, Hobart City Council
  - General Manager, Kingborough Council

Governance structures have been designed to support the Hobart City Deal to drive strategic decision-making across the four municipal areas. Further information on this is provided in Key Focus Area 7 – Strategic collaboration and governance.

# Hobart Airport: Building a direct international gateway

Through the City Deal, border services including an Australian Federal Police presence will be established at Hobart Airport to support the operation of international flights.

Hobart Airport will continue to play a critical role to support Hobart as a key gateway to the Antarctic and Southern Ocean, and Tasmania's international gateway for tourists and exports.

## Within the term of the City Deal:

Direct international flights will improve accessibility to and from Hobart, providing access to new locations.

This will support growth and diversity in tourism and freight markets, and is key to Hobart's role as a key gateway to the Antarctic and Southern Ocean, and as part of the Antarctic and Science Precinct.

## Actions

The initial actions to support the Hobart Airport as a direct international gateway are outlined below.

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## We will support the delivery of international flights from the Hobart Airport:

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### Border services on site

Review border operations and services in first half of 2022 in light of COVID-19 impacts on international travel, to examine ongoing access for international flights.

**Responsibility:** Australian Government, Hobart Airport

**Funding:** Australian Government, \$82.3 million. Tasmanian Government, \$10 million. Hobart Airport, \$7.5 million

### International flights

Direct flights between Hobart and Auckland resumed in 2021 before the impact of the new COVID-19 variant on travel to and from New Zealand saw flights suspended.

The New Zealand Government has indicated eased travel restrictions for Australians from July 2022

**Responsibility:** Australian Government, Tasmanian Government, Hobart Airport



## Key Performance Indicators

The following Key Performance Indicators will inform progress towards this outcome, with aspirational targets identified as appropriate over the term of the City Deal.

	<b>Provide greater diversity in access</b>		<b>Increase flights to and from Antarctica</b>
Monitor <sup>1</sup>	Direct international flights available (count) Direct international destinations (count)	Monitor	Annual flights (count)
Target	Increase over the term of the City Deal	Target	Increase over the term of the City Deal
	<b>Increase freight opportunities to transport goods to new markets</b>		<b>Increase in international visitors</b>
Monitor <sup>1</sup>	International flights with freight available (count) <sup>1</sup> Amount (tonnage) of international freight exported	Monitor <sup>2</sup>	Total number of international visitors to Tasmania and percentage of those visitors that arrive at Hobart Airport
Target	Increase over the term of the City Deal	Target	Increase over the term of the City Deal

1 Data source: Bureau of Infrastructure, Transport and Regional Economics.

2 Data source: Tasmanian Visitor Survey.

# Gateway to the Antarctic and Southern Ocean

City Deal Partners will work to progress the realisation of an Antarctic and Science Precinct, which is expected to support the activation of Macquarie Point and enhance Hobart's position as an international gateway to the Antarctic and Southern Ocean. We will continue to support Antarctic and Southern Ocean science, operations and logistics activity across Greater Hobart, to drive economic activity and job creation in the region.

## Within the term of the City Deal:

The Antarctic and Science Precinct will have been established and Hobart's international gateway strengthened.

## Actions

The initial actions to support the establishment of the Antarctic and Science Precinct at Macquarie Point are outlined below.

**A Macquarie Point and Wharf Project Steering Committee provides advice to the Implementation Board to help facilitate the establishment of the Antarctic and Science Precinct at Macquarie Point.**

This group brings together representatives from the Australian and Tasmanian Governments, Hobart City Council, TasPorts, Macquarie Point Development Corporation and industry expertise through CSIRO, the Australian Antarctic Division and the University of Tasmania's Institute of Marine and Antarctic Studies.





## We will plan for the Precinct:

### Progress detailed design work

Building on the work undertaken through the detailed business case process, the Australian and Tasmanian Governments will work with the landowners and anchor tenants to develop operating and access protocols, and the detailed design requirements to support the development of the Precinct

**Commence in 2022 informed by outcomes from the Detailed Business Case**

**Responsibility:** Australian Government, Tasmanian Government, Macquarie Point Development Corporation, TasPorts

**Funding:** The funding for the detailed design work is currently being considered

### Explore public facing elements

Commence market testing to establish public facing engagement opportunities to establish a destination that provides a connection between the Antarctic and Southern Ocean, and visitors to the Antarctic and Science Precinct

**Progress in 2022** (commenced in 2021)

**Responsibility:** Macquarie Point Development Corporation, Tasmanian Government, Australian Government

### Precinct implementation planning

Commence Precinct implementation planning and design work, including establishing delivery timeframes for the Precinct

**Commence in 2022, informed by outcomes from the Detailed Business Case**

**Responsibility:** Australian Government, Tasmanian Government, Macquarie Point Development Corporation, TasPorts, Hobart City Council (Planning Authority)

## We will enable the Precinct:

### Remediation, land release and development

Complete remediation activities, and progress investment and permanent development opportunities at Macquarie Point

Run a competitive bid process to engage a developer for The District parcel

**Release tender in 2022** for detailed engineering and design for replacement of sewer infrastructure that runs through the site

Finalise the competitive bid process for the District Infrastructure Scheme **in 2022**

**Responsibility:** Macquarie Point Development Corporation

**Funding:** Tasmanian Government, \$78.05 million (land remediation and infrastructure works to enable development)

### Wastewater Treatment Plant

Decommission the wastewater treatment plant at Macquarie Point

**Progress in 2022**

**Responsibility:** Tasmanian Government, TasWater

**Funding:** Tasmanian Government, up to \$100 million TasWater, up to \$40 million

### Port-side requirements

Confirm port-side infrastructure requirements to complement the Precinct and establish access protocols

**Progress in 2022**

Upgrades to the wharf are being progressed by TasPorts to establish an Antarctic-focussed logistics wharf area and to support the implementation of its Master Plan

Subject to commercial arrangements and approvals, TasPorts will submit a business case to Infrastructure Australia **in 2022**

**Responsibility:** TasPorts, Tasmanian Government, Australian Government

**Funding:** Funding arrangements for these upgrades will be confirmed after the business case and review by TasPorts Board is finalised, but are not within scope of the Hobart City Deal

### Antarctic infrastructure

Projects delivered on an ongoing basis by Australian Antarctic Division

**To 2028 and ongoing**

**Responsibility:** Australian Government

**Funding:** Australian Government, up to \$470.9 million

### Maintain Hobart's presence as an international Antarctic gateway

Review the Tasmanian Antarctic Gateway Strategy **in 2022**

Continue to provide gateway services and support international partners to keep Antarctica free of COVID19, in keeping with international protocols

**Responsibility:** Tasmanian Government

### International flights

Support connections and improved access to Antarctica through the expanded international services at Hobart Airport

**Recommence in 2022**

**Responsibility:** Further information provided in Key Focus Area 1



## We will implement and activate the Precinct:

### Engagement

The Tasmanian Government will continue to provide funding and secretarial support to the Tasmanian Polar Network, Commission for the Conservation of Antarctic Marine Living Resources (CCAMLR), Agreement on the Conservation of Albatrosses and Petrels (ACAP), Integrated Marine Observing System (IMOS), Southern Ocean Observing System (SOOS)

In addition to supporting these networks, the Tasmanian Government is continuing to work with the Antarctic sector to harness opportunities for growth

The Hobart City Council also has an important role in Antarctic and science events, annual civic reception, supporting festivals and conferences, and contributing as a member of Tasmanian Polar Network

**Responsibility:** Tasmanian Government, Macquarie Point Development Corporation, Hobart City Council

**Funding:** Tasmanian Government, \$397,000 (annual contribution as at 2021-22)\*

\* Figure for 2019-20 included one off funding to support the Australian Antarctic Festival 2020 and the 4th International subAntarctic Forum 2020, noting these events were cancelled as a result of COVID-19.

### Cultural and arts facilities

Continue the transformation of Macquarie Point into a Cultural and Arts hub

**Responsibility:** Tasmanian Government, Macquarie Point Development Corporation, Hobart City Council

**Funding:** Tasmanian Government, \$5 million

### Presence in Kingston

The existing public sector economic and employment footprint in Kingborough will be maintained while also exploring opportunities to expand the existing footprint

**Responsibility:** Tasmanian Government



## Key Performance Indicators

An Annual Progress Report will be developed to provide an overview of achievements, opportunities and to provide case studies as Hobart strives to be a location of choice as a gateway to the Antarctic and Southern Ocean.

This will include an overview of the meetings and conferences held, research outputs and collaboration, and will be supported by reporting against the following quantitative measures:

	<b>The number of Antarctic vessel visits in Hobart</b>		<b>The number of international Antarctic gateway users and our engagement with international programs</b>
Starting base	14 Antarctic vessel visits in Hobart in 2019 <sup>1</sup>	Starting base	Current Hobart gateway users include the Antarctic programs of France, China, United States, South Korea, Japan and Italy

1. TasPorts

# Greater Hobart Transport Vision

Through the Hobart City Deal, and building on the work undertaken to date by City Deal Partners, we will deliver an integrated and collaborative approach to transport management.

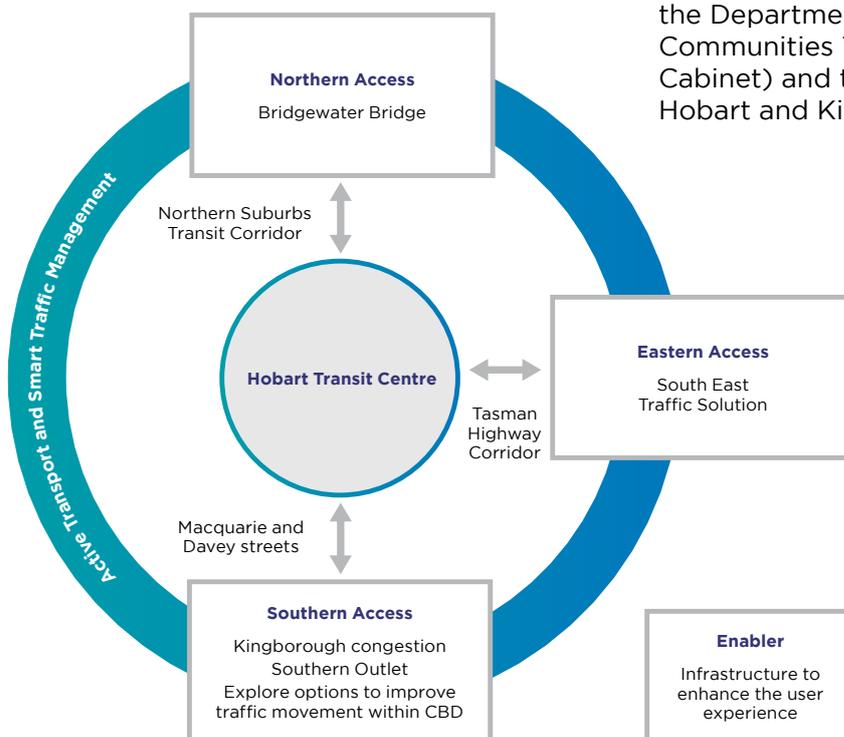
**Within the term of the City Deal:**  
Congestion will be reduced through targeted capital investment and smart technology solutions, and the percentage of journeys to work that are made by car will be reduced

## Actions

The initial actions to progress the implementation of the Greater Hobart Transport Vision are outlined below.

**A Transport and Housing Project Steering Committee provides updates to the Implementation Board and supports integration and collaboration in the delivery of transport and housing related actions across all three levels of government.**

This group brings together representatives from the Australian Government (Departments of Infrastructure, Transport, Regional Development and Communications; and Social Services), Tasmanian Government (Infrastructure Tasmania and the Departments of State Growth; Justice; Communities Tasmania; and Premier and Cabinet) and the Clarence, Glenorchy, Hobart and Kingborough councils.



**We will improve southern access:**

A package of initiatives will support improved access to the City from the south. The Southern Outlet between Kingston and Hobart carries one of the highest daily traffic volumes on the State Road network. Initial design and planning work has been undertaken and is supporting consultation to deliver a fifth lane on the highway.

In the first year of implementation, two park and ride locations – Huntingfield and Firthside – were identified and are close to being delivered. These are being progressed as part of the \$20.8 million Kingston congestion package, which is supporting a package of initiatives codesigned by the Tasmanian Government and Kingborough

Council to revitalise central Kingston and support an uplift in public transport. These projects are further complemented by clearways and bus prioritisation measures to improve the flow of traffic on Macquarie and Davey streets.

The Smart Traffic Management solutions include the delivery of a new incident management system, which has seen an increase in tow truck deployment during peak periods and clearway management. An On-Road Traveller Information System is also being implemented to provide road users with real-time data on incidents, alternative routes and travel times. This will include signage on the Southern Outlet.

**Macquarie and Davey streets**

Commence construction of bus prioritisation measures

**Target date in 2022**

**Responsibility:**

Tasmanian Government led a dedicated project team to work across southern access projects

Tasmanian Government, Hobart City Council, Kingborough Council

**Funding:**

Tasmanian Government, \$16 million

**Southern Outlet transit lane**

Commence construction

**Target date in 2023**

**Responsibility:**

Tasmanian Government led a dedicated project team to work across southern access projects

Tasmanian Government Hobart City Council, Kingborough Council

**Funding:**

Tasmanian Government, \$35.5 million

**Kingston congestion package: Deliver an uplift in bus services**

Construction of park and ride facilities

**Complete in mid-2022**

Pilot new bus services to activate the park and ride facilities

**Commence early 2022**

Upgrade priority bus stops in the Kingborough area

**Commence in 2022**

**Responsibility:**

Tasmanian Government led a dedicated project team to work across southern access projects

Tasmanian Government

**Funding:**

Tasmanian Government, \$20.8 million

**Kingston congestion package: Implement the Kingston Place Strategy**

Revitalise the main street in Kingston by improving pedestrian access and amenity

**Commence construction in 2022**

**Responsibility:**

Tasmanian Government led a dedicated project team to work across southern access projects

Kingborough Council

See Key Focus Area 4 for further information

**Funding:** Tasmanian Government, \$20.8 million



**We will improve eastern access:**

A new addition to the suite of projects being delivered to improve eastern access to the City is a major upgrade of the Tasman Bridge. This project will include bridge strengthening works as well as pathway widening to improve cyclist and pedestrian access to encourage greater uptake of active transport. This will complement planning activities underway for the Tasman Highway and Mornington Roundabout.

Another initiative to improve eastern access is the duplication of the Midway Point Causeway and Sorell Causeway project, under the South East Traffic Solution. The duplication of the causeways and

connection from the Hobart Airport will deliver two lanes in each direction.

These projects will be supported by the Smart Traffic Management solutions that include the implementation of a new Lane Use Management System on the Tasman Bridge. The network is also benefiting from an increase in tow truck deployment during peak periods and clearway management, and an On-Road Traveller Information System to provide road users with real-time data on incidents, alternative routes and travel times. This will include signage on the Tasman Highway.

**Tasman Bridge upgrade**

Pathway widening and strengthening works to the Tasman Bridge to support active transport connections and increasing traffic volumes, particularly freight transport

**Progress design in 2022**

**Responsibility:** Tasmanian Government, Australian Government, Clarence City Council

**Funding:** Australian Government, \$65 million, Tasmanian Government, \$65 million

**South East Traffic Solution**

This will include planning for the Tasman Highway and Mornington Roundabout

Construction of Midway Point Intersection

**Target completion 2022**

Construction of Sorell Southern Bypass

**Target completion 2022**

Construction of Hobart Airport interchange

**Target completion 2022**

Construction of Hobart Airport to Midway Point causeway duplication

**Commence in 2022**

**Responsibility:** Tasmanian Government, Australian Government

**Funding:** Australian Government, \$280 million, Tasmanian Government, \$69.5 million

**Derwent Ferry Service**

A trial ferry service between Bellerive and Hobart city is underway during weekday peak travel periods

**Assess outcomes of trial in 2022**

Explore potential additional ferry routes

**Progress in 2023**

**Responsibility:** Tasmanian Government, Clarence City Council, Hobart City Council

**Funding:** Tasmanian Government, \$2 million





**We will improve northern access:**

In addition to the existing high frequency bus/main road corridor and Brooker Highway, the activation of the Northern Suburbs Transit Corridor will be progressed.

Traffic flows on existing corridors will be supported by the Smart Traffic Management solutions noted below that include delivery of a new On-Road Traveller Information System to provide road users with real-time data on incidents, alternative routes and travel times. This will include signage on the Brooker Highway.

The City Deal will also see the design, construction and replacement of the Bridgewater Bridge.

Northern, southern and eastern access will also be supported by the following projects outlined below.

**Bridgewater Bridge**

Continue work to deliver the new Bridgewater Bridge

**Undertake detailed final design, planning and pre-construction activities ahead of construction**

**Commence construction in 2022 aiming to be operational in 2024**

**Responsibility:** Tasmanian Government, Australian Government

**Funding:** Australian Government, \$628.8 million Tasmanian Government, \$157.2 million

**Northern Suburbs Transit Corridor – Transport solution**

Continue to actively engage on next steps and options for the most effective transport solution

Consider the Conditions Assessment Report and other related activities to inform the next steps. This includes delivery of critical pre-activation work, as identified through a condition assessment of assets in the corridor, to both preserve the use and function of the corridor and to seek the necessary approvals to commence remediation, structural, safety and infrastructure works and upgrades critical to providing a modern passenger transport service

**Progress in 2022**

**Responsibility:** Further information provided in Key Focus Area 5



## We will progress the Hobart Transit Centre:

### Hobart Transit Centre

Progress the development of a Hobart Transit Centre in the CBD by undertaking analysis of potential sites, design development, and engaging with key stakeholders

#### Confirm recommended site in early 2022

Undertake community consultation on draft concept design

#### Commence in late 2022

**Responsibility:** Tasmanian Government, Greater Hobart Councils

**Funding:** Tasmanian Government, \$750,000 for the preliminary feasibility study Funding for the subsequent stages to be informed by the findings of the analysis

## We will implement Smart Traffic Management solutions:

### Greater Hobart Incident Management

Ongoing incident management including increased tow truck deployment during peak periods and clearway management

#### Ongoing

**Responsibility:** Tasmanian Government

**Funding:** Tasmanian Government, \$1 million per annum (from July 2020 to June 2024)

### Network Operations Plan

Develop a Network Operations Plan to guide development and operation of the inner Hobart transport network

#### Finalise in 2022

**Responsibility:** Tasmanian Government, Hobart City Council, Tasmanian Government

**Funding:** Tasmanian Government, \$270,000, Hobart City Council, \$30,000

### On-Road Traveller Information System

Deliver an On-Road Traveller Information System to provide road users with real-time data on incidents, alternative routes and travel times

#### Deliver in 2022

**Responsibility:** Tasmanian Government

**Funding:** Australian Government, \$11.5 million, Tasmanian Government, \$11.5 million

### New Lane Use Management System on the Tasman Bridge

Plan, procure and implement a new Lane Use Management System

#### Progress detailed design in 2022

**Responsibility:** Tasmanian Government

**Funding:** Australian Government, \$11.5 million, Tasmanian Government, \$11.5 million

## We will deliver infrastructure to shift journeys to active transport:

### Cycling grant program

Establish a grant program to support the creation or extension of commuter bicycle routes that connect activity areas

#### Establish in 2022

#### Responsibility:

Tasmanian Government, Greater Hobart Councils

**Funding:** Tasmanian Government, \$2 million grant program\*

### Greater Hobart Commuter Cycling Network

Implement the Greater Hobart Commuter Cycling Network through prioritisation of projects at a regional level

#### Progress priority projects in 2022

#### Responsibility:

Tasmanian Government, Greater Hobart Councils

**Funding:** This plan will inform active transport infrastructure investment across Greater Hobart

### Infrastructure investments

Improve active network connections in the Greater Hobart area

#### Responsibility:

Tasmanian Government, Greater Hobart Councils

**Funding:** Tasmanian Government, \$650,000, \$2 million\*\*

Council funding commitments outlined below\*

\* Note this grant fund is open to all councils in the southern region. The amount awarded to, and co-funded by, Greater Hobart Councils will be identified in annual reporting.

\*\* Note infrastructure improvements from the \$2 million allocation will occur across the southern region. Progress of relevant projects will be included in annual reporting.

### Clarence

Upgrade the foreshore multi-user paths from Lindisfarne to Rosny Point

Construction of Ford Parade foreshore pathway upgrade

#### Complete in 2022

Construction of third stage of works for Montagu Bay to Rosny Point multiuse pathway upgrade

#### Commence in 2022

#### Responsibility:

Clarence City Council

**Funding:** Clarence City Council \$3 million

### Glenorchy

Progress improvements and extensions to the Intercity Cycleway – upgrades to improve connection to Museum of Old and New Art (MONA)

#### Complete in 2022

#### Responsibility:

Glenorchy City Council

**Funding:** Glenorchy City Council, \$4.5 million (cycleway and pedestrian access improvements); \$5.8 million (Revitalisation Project)

### Hobart

Trial implementation of bicycle lanes along sections of Argyle, Campbell, Liverpool and Bathurst streets

#### Commence in 2022

Upgrades to connect the Intercity Cycleway to Macquarie Point

#### Complete in 2022

Salamanca Place Precinct Upgrade

#### Commence final stage of works in 2022

**Responsibility:** Hobart City Council

**Funding:** Hobart City Council \$6.75 million. Tasmanian Government, \$1.725 million (towards bicycle lane trial infrastructure)

### Kingborough

Prepare a cycling strategy for Kingborough to identify and implement infrastructure projects

#### Finalise in 2022

Design and construct bike lane and footpath improvements within Kingston CBD, as part of Main Street Upgrade Project

#### Commence in 2022

Construction of Fantail Parade, pedestrian link to Kingston Park

#### Commence in 2022

**Responsibility:** Kingborough Council

**Funding:** Kingborough Council \$4.5 million



## We will enhance user experiences on, and encourage the uptake of, public transport:

### Contemporary ticketing system

Delivery a modern public transport ticketing solution

#### Progress in 2022

#### Responsibility:

Tasmanian Government led Steering Committee, including representatives of bus services providers, Metro Tasmania (lead)

#### Funding:

Tasmanian Government, \$39 million (initial funding)

### Additional park and rides

Deliver park and ride facilities to the east and north to improve travel times for passengers near Rokeby and in Hobart's northern suburbs

#### Undertake community consultation on proposed facilities in 2022

#### Responsibility:

Tasmanian Government, Clarence City Council, Glenorchy City Council

**Funding:** Tasmanian Government, \$20 million (for construction)

### Bus prioritisation measures

Undertake consultation on proposed bus prioritisation measures on the Main Road to Elizabeth Street corridor

#### Complete in 2022

See Southern Access section above for Southern Outlet transit lane and bus prioritisation measures on Macquarie and Davey streets

#### Responsibility:

Tasmanian Government

**Funding:** Tasmanian Government, \$1.2 million

### Encourage the uptake of public transport

Activities that will contribute to the greater uptake of public transport will be identified to support an uplift in public transport use in the city

This will include, but is not limited to, upgrades to support Disability Discrimination Act 1995 compliance of bus stops and considering changes to the location and cost of car parking, including the work underway by Greater Hobart Councils

**Responsibility:** All City Deal Partners

\* Note infrastructure improvements will occur across Tasmania (with nearly 4,000 General Access bus stops statewide) – upgrades will focus on improving accessibility in line with the Disability Discrimination Act 1992. Progress of relevant upgrades will be included in annual reporting.

## Key Performance Indicators

The following Key Performance Indicators will inform progress towards this outcome, with aspirational targets identified as appropriate over the term of the City Deal

	Reduce the number of single occupant drivers on the regular commute to work <sup>1</sup>		Increase the percentage of people using public transport on their regular commute to work
Starting base <sup>2</sup>	62.6 per cent across the four council areas	Starting base <sup>2</sup>	6.4 per cent across the four council areas
Target	Reduce to 50 per cent  This aspirational target has been set to demonstrate the significant mode shift that is being strived for  A reduction of 10 per cent represents the equivalent of the reduction that currently occurs during school holidays	Target	Increase to 10 per cent  The target will be tracked with reference to comparable cities including cities of a similar size, such as Geelong (6.3 per cent) and larger cities with higher public transport use such as Perth (10.2 per cent) and Melbourne (15.5 per cent)

1 The percentage of single occupant cars has been identified as a performance measure as a reduction in this measure will indicate a shift to using other modes of transport as well as more efficient use of private cars.

2 Source: 2016 Census. Interim updates on progress will be explored between Census reporting.

In addition to the monitoring and reporting on the above performance measures, an initiative being progressed through the City Deal is the On-Road Traveller Information System. This will enable road users to access real time travel data via electronic road signs when travelling on the key arterial routes into the City from 2021.

# Affordable housing and urban renewal

City Deal Partners are committed to ensuring Greater Hobart can deliver a diverse range of affordable housing options suitable for different household types, in locations close to where people work and services are delivered. This is critical to the long-term liveability of the City.

This work will contribute to efforts to address short-term and medium-term housing accessibility challenges and

directly provide, and encourage, a greater diversity of supply in housing.

## Within the term of the City Deal:

Hobart will have a more diverse, affordable and inclusive housing mix to provide choices to meet our changing lifestyle and population needs

## Actions

The initial actions to provide affordable housing and drive urban renewal are outlined below.

## We will deliver housing:

### Social housing partnerships

Deliver more than 100 new social and affordable housing dwellings in the Greater Hobart region in partnership with community housing providers

#### Construction complete in 2022

##### Responsibility:

Australian Government, partnering with community housing providers

**Funding:** Australian Government, \$30 million Community housing providers, \$16.5 million

### Identify land for redevelopment

Redevelop a central government owned site in Campbell Street to provide for a mixed use build providing residential accommodation with a focus on affordable housing

#### Commence construction in 2022

Greater Hobart Councils will identify sites for potential social housing development within Greater Hobart

#### Ongoing

##### Responsibility:

Tasmanian Government

**Funding:** Tasmanian Government, \$11.5 million

### Implement the Affordable Housing Strategy\*

Target deliverables:

#### New supply

- Land release 670
- New social housing 1051\*\*
- Home ownership 389
- New supported accommodation 169
- New homeless accommodation 121

#### Other assistance

- Home ownership 268
- Private rentals 310
- Supported accommodation 518

#### Deliver by mid-2023

##### Responsibility:

Tasmanian Government

**Funding:** Tasmanian Government, \$125 million\*

\* Note: These targets and funding are statewide - the component of these that are delivered in the Greater Hobart area will be identified in annual reporting after targeted project completion in 2023.

\*\* This figure has been updated as the previous one included refurbishments as well as new lots and homes.

**We will undertake precinct planning with a view to implementing Specific Area Plans for strategic urban renewal across the region:**

<p><b>Central Hobart Precincts Plan</b></p> <p>Develop a Precincts Plan for central Hobart to guide future development and public infrastructure provision</p> <p>The focus area includes 64 blocks between Davey Street, Burnett Street, Brooker Highway, Molle and Harrington streets</p> <p><b>Target completion date 2022</b></p> <p><b>Responsibility:</b> Hobart City Council, Tasmanian Government</p> <p><b>Funding:</b> Hobart City Council, \$220,000, Tasmanian Government, \$125,000</p>	<p><b>North Hobart Precinct Plan</b></p> <p>Develop a Precinct Plan to guide the future development of North Hobart</p> <p><b>Responsibility:</b> Hobart City Council</p>	<p><b>Precinct Planning Guidelines</b></p> <p>Informed by the Central Hobart Precincts Plan</p> <p><b>Deliver final guidelines following completion of Central Hobart Precincts Plan</b></p> <p><b>Responsibility:</b> Tasmanian Government, Greater Hobart Councils</p> <p><b>Funding:</b> To be informed by the Central Hobart Precincts Plan</p>	<p><b>Northern Suburbs Transit Corridor Master Plan</b></p> <p>Identify priority areas for activation through a master planning process</p> <p><b>Work to commence in 2022 informed by the Northern Suburbs Transit Corridor Growth Strategy, Greater Glenorchy Plan and Central Hobart Precincts Plan</b></p> <p><b>Responsibility:</b> Further information provided in Key Focus Area 5</p>
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<p><b>Clarence City Heart Project</b></p> <p>Undertake urban precinct planning to develop the Clarence city centre by bringing together the Rosny, Bellerive and Kangaroo Bay areas</p> <p><b>Commence Expressions of Interest process in 2022</b></p> <p><b>Responsibility:</b> Clarence City Council</p> <p><b>Funding:</b> Clarence City Council, \$300,000 (for consultation and concept planning)</p>	<p><b>Greater Glenorchy Plan</b></p> <p>Deliver precinct plans that set out a vision for the key activity centres of Glenorchy, Moonah and Claremont in 2040</p> <p><b>Implement the Greater Glenorchy Plan in 2022</b></p> <p>Progress development of a multifunctional civic heart for the Glenorchy CBD through the CityScape project, including creating a CBD Masterplan, shopfront refurbishment grants, and a weekly market</p> <p><b>Complete in 2022</b></p> <p><b>Responsibility:</b> Glenorchy City Council</p> <p><b>Funding:</b> Glenorchy City Council, \$350,000 (for precinct planning); \$700,000 (for CityScape project)</p>	<p><b>Kingston Place Strategy</b></p> <p>Implement the first stage of the Kingston Place Strategy</p> <p>Target completion date mid2023</p> <p>Construction of proposed main street upgrades</p> <p><b>Commence in 2022</b></p> <p><b>Responsibility:</b> Kingborough Council</p> <p><b>Funding:</b> Tasmanian Government, \$100,000 (planning study) Tasmanian Government, \$7 million (to progress council-led initiatives as part of Kingston Congestion Package)</p>
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## We will deliver regulatory and planning initiatives:

### Deliver changes to planning regulations

Planning rules for medium rise development and infill housing options

Assessment by the Tasmanian Planning Commission

**Complete in 2022**

Amend the State Planning Provisions

**Complete in early 2023**

**Responsibility:**

Tasmanian Government

### Review of Southern Tasmania Regional Land Use Strategy

Undertake review in consultation with councils in the southern region following the implementation of the Tasmanian Planning Policies

**Commence in 2022**

**Responsibility:**

Tasmanian Government, Greater Hobart Councils

### Explore options to improve access to land

Explore options to improve the release of land to the market that is already zoned or subdivided for residential development

**Ongoing**

**Responsibility:**

Tasmanian Government, Greater Hobart Councils

### Develop a MetroPlan to inform an update of the Southern Tasmania Regional Land Use Strategy

Further information provided in Key Focus Area 6

## Key Performance Indicators

The following Key Performance Indicators will inform progress towards this outcome, with targets identified as appropriate to be aspired to over the term of the City Deal.

 Support urban renewal through compact, liveable and sustainable precincts <sup>1</sup>	 Improve housing affordability
<p>Starting base</p> <p>Housing per hectare will be monitored to reflect the emergence of compact, liveable and sustainable precincts close to where people work, study and engage with the community</p> <p>Housing per hectare average across urban areas: 9.25<sup>2</sup></p>	<p>Starting base<sup>3</sup></p> <p>The cost of housing will be monitored throughout the term of the City Deal</p>
<p>Target</p> <p>Increase over the term of the City Deal</p>	<p>Target</p> <p>Percentage to decrease over the term of the City Deal</p>

<sup>1</sup> A greater range of housing is needed in urban Hobart to support urban renewal to complement the existing detached housing with other housing forms to provide housing options close to where people work, study and engage with the community.

<sup>2</sup> As at June 2020. Housing per hectare in urban areas includes general residential, inner residential and low density residential zones.

<sup>3</sup> Housing affordability will be measured through 'housing stress' as defined by the National Centre for Social and Economic Modelling (NATSEM). This is households in the lowest 40 per cent of incomes who are paying more than 30 per cent of their usual gross weekly income on housing costs.

# Activating the Northern Suburbs Transit Corridor

City Deal Partners are committed to activating the Northern Suburbs Transit Corridor through transit-oriented development that prioritises urban renewal and improves housing supply, affordability and diversity.

City Deal Partners are actively engaging on next steps and discussing options for activating the Northern Suburbs Transit Corridor.

**Within the term of the City Deal (5-10 years of signing):**

A transport solution will be delivered on the Northern Suburbs Transit Corridor to service, and be supported by, urban renewal.

## Actions

The initial actions to activate the Northern Suburbs Transit Corridor are outlined below.



## We will activate the Northern Suburbs Transit Corridor:

### Transport Solution

Continue work to determine the most effective transport solution:

Consider the Conditions Assessment Report and other related activities to inform the next steps. This includes, continuing to scope and map out the delivery of critical pre-activation work, as identified through a condition assessment of assets in the corridor, to both preserve the use and function of the corridor and to seek the necessary approvals to commence remediation, structural, safety and infrastructure works and upgrades critical to providing a modern passenger transport service

#### Responsibility:

Tasmanian Government, Australian Government, Glenorchy City Council, Hobart City Council

#### Funding:

Australian Government, \$25 million (implementation – see below) Tasmanian Government, \$300,000 (transport solution feasibility)

### Progress in 2022 Northern Suburbs Transit Corridor Growth Strategy

Finalise and commence communication and implementation of the agreed vision for the area surrounding, and linked to, the Northern Suburbs Transit Corridor

#### Progress in 2022

Prepare an urban amenity improvement plan for areas around the corridor

#### Commence in 2022

Explore catalyst sites for early urban renewal and amenity upgrades

#### Progress in 2022

#### Responsibility:

Tasmanian Government, Glenorchy City Council, Hobart City Council

#### Funding:

Tasmanian Government, \$150,000 (growth strategy)

### Northern Suburbs Transit Corridor Master Plan

Building on the work undertaken to date by the Tasmanian Government, Hobart and Glenorchy councils, including the Greater Glenorchy Plan, Central Hobart Precinct Plan, and the agreed vision for the corridor, priority areas will be identified for activation

#### Progress in 2022

#### Responsibility:

Glenorchy City Council, Tasmanian Government, Hobart City Council

### Opportunities for value capture

Explore opportunities for a value capture framework to support potential future funding opportunities for the transport solution and supporting infrastructure in the corridor

#### Ongoing

These actions will be supported by, and inform, work to:

- deliver changes to planning regulations to support urban renewal and activation of the Northern Suburbs Transit Corridor
- identify opportunities to supply land within priority precincts that can be redeveloped as catalyst sites for the delivery of high-quality-mixed use developments
- engage with industry, property owners and the community to facilitate timely and desirable development of priority precincts

### Urban Congestion Fund – \$25 million

\$25 million in funding has been committed through the Australian Government's Urban Congestion Fund for projects to reduce congestion, with a focus on the northern corridor. This funding is intended to be used for infrastructure projects. The fund is not intended to focus on planning and feasibility work only. The use of this funding will be discussed between the Australian and Tasmanian Governments and the Glenorchy and Hobart councils before it is committed to specific projects to support the activation of the corridor.



## Key Performance Indicators

Key Performance Indicators will be set informed by the work that will be undertaken through this plan to identify a transport solution and to identify the intended amenity and mixed uses to be captured in the surrounding precinct.

These will include to seek to improve access to, and increase uptake of, public transport and will be documented through Annual Progress Reports.

Infrastructure milestones	Increase in supply of affordable housing
Informed by the work to identify the transport solution, a schedule of infrastructure milestones will be established and reported against to monitor progress towards the full activation of the transit corridor	Informed by the Northern Suburbs Growth Strategy, specific measures and milestones will be identified to deliver the intended amenity and mixed uses in the precinct

# Smart, liveable and investment ready City

The City Deal will support the ongoing development of Hobart as a smart, liveable and investment ready city. This will include actively considering opportunities to support improved educational, liveability and economic outcomes.

## Within the term of the City Deal:

Opportunities to enhance liveability and pursue investment, innovation and STEM in Hobart will be enhanced through improved pathways, partnerships and facilities

## Actions

The initial actions to progress the ongoing development of Hobart as a smart, liveable and investment ready city are outlined below.

### We will support the relocation of the southern campus:

#### Relocation of the University of Tasmania's southern campus

Continue engagement with the University of Tasmania through the:

- dedicated Southern Campus Integration Working Group established through the Hobart City Deal, with representatives from the University, Tasmanian Government and Hobart City Council
- Central Hobart Precincts Plan External Reference Group

**Responsibility:** Tasmanian Government, Hobart City Council, University of Tasmania



## We will support investment by actively pursuing and exploring capacity and opportunities to support:

### Opportunities in council areas

Support and explore funding opportunities in all council areas, including for:

#### Clarence City Council

- City Heart Project, including interim projects
- Kangaroo Bay Redevelopment
- Bayview College Sporting Precinct Master Plan

#### Glenorchy City Council

- Wilkinson's Point and the MyState Bank Arena (formerly known as the Derwent Entertainment Centre)
- Showgrounds redevelopment
- MONA Hotel
- Berriedale Peninsula
- Whitestone Point
- Windermere Bay

#### Hobart City Council

- The Hedberg
- UTAS Sandy Bay campus

#### Kingborough Council

- Kingston Park Redevelopment

### Opportunities for the region

Test and explore emerging opportunities including:

- Sporting codes, including active proposals and opportunities related to basketball, AFL and soccer
- Cultural precincts, informed by the audit of the cultural facilities in the region, and the opportunity at Macquarie Point
- Tourism opportunities, including festivals and good urban design including more active street levels to increase engagement

### Work being progressed in other key focus areas, in particular:

#### Hobart Airport

Commencement of international flights

#### Antarctic and Science Precinct

Supporting the activation of Macquarie Point

#### Greater Hobart Transport Vision

Improving access to and within the CBD for each of the four municipal areas

#### Affordable Housing and urban Renewal

Central Hobart Precincts Plan

North Hobart Precinct Plan

Clarence City Heart Project

Greater Glenorchy Plan

Kingston Place Strategy

Precinct Planning Guidelines

#### Activating the Northern Suburbs Transit Corridor

Transport Solution

Growth Strategy

Precinct Planning

#### Greater Hobart Act

Develop a MetroPlan to inform an update of the Southern Tasmania Regional Land Use Strategy

## We will enhance liveability and economic opportunities across the region:

### Glenorchy Jobs Hub

Set up a local jobs hub in Glenorchy to support local people into work

**Continue support in 2022 as part of the Jobs Tasmania's Regional Jobs Hub Network**

**Responsibility:** Glenorchy City Council, Tasmanian Government

**Funding:** Tasmanian Government, \$1.3 million for the initial establishment

### Greater Hobart Sport and Recreation Infrastructure Strategy

Develop a strategy to support coordinated investment in sporting recreation facilities across Greater Hobart

**Commence in 2022**

**Responsibility:** Greater Hobart Councils

### Investment in retail precincts

Work is progressing to revitalise a series of retail main streets around Hobart's CBD

**Finalise Elizabeth Street (Midtown) streetscape plan in mid-2022**

**Deliver public artwork in the Midtown precinct in 2022**

**Commence next stage of New Town upgrades in 2022**

**Responsibility:** Hobart City Council

**Funding:** Hobart City Council, \$6.75 million

## We will support Hobart to be a smart city:

### Entrepreneur/Start ups

Promote connections with the Australian Government Entrepreneurship Facilitator

An Entrepreneurship Facilitator is operating in the Hobart region for three years and will complement the Tasmanian Government's work to foster and support entrepreneurial and startup culture and facilities in Hobart

**Funded to June 2022**

**Responsibility:** Australian Government

**Funding:** Australian Government, \$867,500

### Entrepreneur/Start ups

Support Enterprize Tasmania

**Ongoing support**

**Responsibility:** Tasmanian Government, Australian Government

**Funding:** Tasmanian Government, \$1.5 million\* until 2025, Australian Government, \$122,000 (upgrade of Hobart Innovation Hub facilities)

\* Estimated figure reflecting half of the investment shared between the Hobart and Launceston hubs.

### Connected Hobart Action Plan

Through the Hobart City Council's Connected Hobart Action Plan, establish innovation and collaborative spaces to test new technologies and support access to realtime and near real time data

**Establish in 2022**

**Responsibility:** Hobart City Council

**Funding:** Hobart City Council, \$1.5 million

### Smart Precincts Strategy

Develop a Greater Hobart Smart Precincts Strategy to guide common smart city strategic planning and design one precinct at a time

**Develop strategy in 2022**

**Responsibility:** Greater Hobart Councils

**Funding:** Greater Hobart Councils, \$30,000 Hobart City Council, \$25,000 (for bus shelter design competition)

### Digital Twin

Investigate opportunities to establish a Greater Hobart Digital Twin, connected by open and shared data visualisation, analytical, modelling and simulation tools

**Develop an Implementation Plan and governance model in 2022**

**Progress proposal to seek funding for a Greater Hobart Digital Twin**

**Responsibility:** Greater Hobart Councils

**Funding:** Greater Hobart Councils, \$70,000

## As highlighted in Key Focus Area 3, we will implement Smart Traffic Management solutions:

### Greater Hobart Incident Management

Incident management including increased tow truck deployment during peak periods and clearway management

**Ongoing**

Further information provided in Key Focus Area 3

### On-Road Traveller Information System

Deliver an On-Road Traveller Information System to provide road users with real-time data on incidents, alternative routes and travel times

**Deliver in 2022**

Further information provided in Key Focus Area 3

### New Lane Use Management System on the Tasman Bridge

Plan, procure and implement a new Lane Use Management System

**Progress detailed design in 2022**

Further information provided in Key Focus Area 3

## Key Performance Indicators

The following Key Performance Indicators will inform progress towards this outcome over the term of the City Deal:

Business count		Increase in percentage of people using active transport on their regular commute to work	
Starting base <sup>1</sup>	Total business count across the four council areas is 14 437	Starting base <sup>2</sup>	People who travel to work by active transport represent 8.6 per cent
Target	Increase over the term of the City Deal	Target	12 per cent
Cultural and sporting facilities		Dwellings with access to public open space (within 400 metres)	
Count of new or substantially redeveloped or refurbished facilities on a rolling annual basis  To be supported by updates on works in progress and negotiations underway		To be monitored with a target of maintaining over the term of the City Deal	

1 Source: ABS as at June 2018.

2 Source: 2016 Census.



# Strategic collaboration and governance

**City Deal Partners are committed to working together to maintain and build on Hobart’s vibrancy, liveability and amenity, as we welcome more people to our City.**

There are two governance structures linked to the Hobart City Deal that run in parallel with complementary roles. The Hobart City Deal governance structure monitors and reports on the implementation of the Deal, while the Greater Hobart Act governance structure leads the implementation of some actions identified in the Deal, as well

as focussing on collaboration, integrated planning and delivery in the Greater Hobart area.

Both structures share the Hobart City Deal vision, and provide mechanisms to support cross-government collaboration.

## Within the term of the City Deal:

The Greater Hobart Act will be established and City Deal Partners will be actively implementing an agreed, strategic work program

Hobart City Deal		Greater Hobart Act
Partnership 10 years	<b>Term</b>	Established in legislation ongoing
<b>Framework:</b> Monitor and report on implementation Review commitments and funding allocations to achieve agreed actions	<b>Role</b>	<b>Implementation tool:</b> Integrated planning and decision making Implement the Greater Hobart Objectives Develop a forward looking work program Identify areas for collaboration
	<b>Shared vision</b>	
Australian Government	<b>Shared membership*</b> Tasmanian Government Clarence, Glenorchy, Hobart and Kingborough councils	Capacity to expand to include adjunct councils
Precinct Planning Guidelines	<b>Linked inputs and outputs</b> (examples) Southern Regional Land Use Strategy University of Tasmania southern campus relocation Central Hobart Precinct Plan Wilkinsons Point, Kangaroo Bay, Kingston Park	Work program (including sub regional metro plan)

\* Membership: The Australian Government is represented by the Minister for Communications, Urban Infrastructure, Cities and the Arts and senior officials from the Department of Infrastructure, Transport, Regional Development and Communications, and other agencies as required. The Tasmanian Government is represented by the Minister for State Development, Construction and Housing. At senior official level the Secretary of State Growth, Secretary of Justice, the Secretary of the Department of Premier and Cabinet and the CEO of Infrastructure Tasmania are represented in both structures, with the Secretary of Communities Tasmania and the Director of Housing being members of the Greater Hobart Act governance. The four councils are represented by the Lord Mayor/Mayors and General Managers in both governance structures.

# Actions

## We will deliver strategic and collaborative governance:

<p><b>Implementation of Greater Hobart Act</b></p> <p>The Greater Hobart Committee and Advisory Group will continue to meet to oversee delivery of agreed actions</p> <p><b>Ongoing</b></p> <p>Establish an agreed work program to implement the Act</p> <p><b>Ongoing implementation</b></p> <p><b>Review after 3 years of implementation, or sooner if required</b></p> <p>Develop a shared 2050 Vision for Greater Hobart</p> <p><b>Ongoing implementation</b></p> <p><b>Responsibility:</b> Tasmanian Government, Clarence, Glenorchy, Hobart and Kingborough councils</p> <p><b>Funding:</b> Tasmanian Government, \$4.1 million over the City Deal Greater Hobart Councils \$200,000 (annual contribution as at 2021-22)</p>	<p><b>Develop a MetroPlan</b></p> <p>Through the work program, develop a Metropolitan Plan to inform an update of the Southern Tasmania Regional Land Use Strategy</p> <p>The key elements of the MetroPlan are:</p> <ul style="list-style-type: none"> <li>• A detailed Settlement Strategy covering settlement, infrastructure, services and economic development sections</li> <li>• A MetroPlan summary document outlining key responsibilities, timing and delivery from the above analysis</li> <li>• A detailed Implementation Plan to outline a cohesive way forward with a range of implementation measures and actions</li> </ul> <p><b>Target completion in 2022</b></p> <p>Develop residential design guidelines for Greater Hobart</p> <p><b>Complete in 2022</b></p> <p><b>Responsibility:</b> Tasmanian Government, Clarence, Glenorchy, Hobart and Kingborough councils</p> <p><b>Funding:</b> Tasmanian Government, \$210,000 Greater Hobart Councils, \$50,000</p>	<p><b>Implementation of the Hobart City Deal</b></p> <p>Continue to support and maintain governance structures to strategically oversee the implementation of the Hobart City Deal</p> <p><b>Ongoing</b> (term of the City Deal)</p> <p>Undertake a three-year review of the implementation of the Hobart City Deal</p> <p><b>Commence in 2022</b></p> <p><b>Responsibility:</b> All City Deal Partners</p>
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## The effectiveness of these structures in delivering outcomes will be monitored:

Greater Hobart Act - Work Program	Hobart City Deal - Implementation Plan
<p>The Greater Hobart Act Work Program and the Hobart City Deal Implementation Plan will be reviewed annually, including to ensure the roles and responsibilities between the two structures are clear and complementary</p>	
Improved strategic governance	
<p>The intergovernmental Implementation Board that supports the Hobart City Deal will undergo an annual performance review with regard to its effectiveness in furthering the vision, relevant actions, objectives and strategies</p>	



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